

## CV Tsipouri J. Lena

### Personal information

Name	<b>Lena J. TSIPOURI</b>
Nationality	Greek
Date of birth	20/1/1953
Gender	Female

### Work Experience

- Dates **1981 - today**
- Name of employer National and Kapodistrian University of Athens, Department of Economic Sciences
- Type of business or sector University
- Position held Professor
- Main activities and responsibilities Teaching: Economics of technological change, innovation management, economic development, theory of the firm  
Research: S&T policy, innovation, S&T management, information society, ICTs, economic development, regional development, corporate governance and corporate social responsibility.
  
- Dates **1979 - 1985**
- Name of employer Ministry of National Economy
- Type of business or sector Ministry
- Position held Expert 91979-1982), Economic Adviser to the Deputy Minister (1982-1985)
- Main activities and responsibilities 1979-1982 Accession Negotiations of Greece to the EU  
1982-85 Industrial policy, European Affairs
  
- Dates **1977 - 1978**
- Name of employer International Institute for Applied System Analysis in Vienna
- Type of business or sector Research institute
- Position held Scientific collaborator
- Main activities and responsibilities Research activity on employment and migration policies

### Education and Training

- Dates **1989 - 1990**
- Name and type of organization MIT/Cambridge Massachusetts
- Principal subjects Technology policy
- Title of qualification Postdoctoral Fulbright research grant

## CV Tsipouri J. Lena

- Dates **1978 - 1985**
- Name and type of organization University of Paris II
- Principal subjects Thesis title: “Economic consequences of the military expenditures in the EEC countries” First price (Premier Prix Concours)
- Title of qualification PhD (in Economics)
  
- Dates **1977**
- Name and type of organization University of Paris II
- Principal subjects European Economy
- Title of qualification DEA (Diplôme d’Etudes Approfondies)
  
- Dates **1971 - 1975**
- Name and type of organization University of Vienna
- Principal subjects Economic sciences and computer applications
- Title of qualification Bachelor (Magister) Economic Sciences and Computer Applications
  
- Dates **1971 - 1975**
- Name and type of organization National and Kapodistrian University of Athens
- Principal subjects Economic sciences
- Title of qualification Bachelor (Diplom) Economic Sciences

### Personal skills and competences

*Acquired in the course of life and career but not necessarily covered by formal certificates and diplomas*

### Mother tongue **GREEK**

Other

language(s)

Self-assessment

European level (\*)

ENGLISH

FRENCH

GERMAN

ITALIAN

#### Understanding

Listening

C1 Proficient User

C1 Proficient User

C2 Proficient User

B1 Independent User

Reading

C1 Proficient User

C1 Proficient User

C2 Proficient User

B1 Independent User

#### Speaking

Spoken interaction

C1 Proficient User

C1 Proficient User

C2 Proficient User

B1 Independent User

Spoken production

C1 Proficient User

C1 Proficient User

C2 Proficient User

B1 Independent User

#### Writing

C1 Proficient User

C1 Proficient User

C2 Proficient User

B1 Independent User

(\*) Common European Framework of Reference for Languages

### SOCIAL skills and competences

- Studied and worked in diverse academic and professional environments such as France, Austria, USA, Greece and Belgium.

## CV Tsipouri J. Lena

*Living and working with other people, in multicultural environments, in positions where communication is important and situations where teamwork is essential (for example culture and sports), etc.*

- Acquired more than 15 years teaching experience.
- Acquired more than 20 years experience in working in multicultural environments, either through cooperations at international level or (earlier/current) memberships in international organisations, namely:
  - Member of the American Economic Association - AEA
  - Member of the European Association for the Study of Science and Technology - EASST
  - Member of the United Nations Committee for the Development of Science and Technology
  - European Evaluation Society
- Worked in positions that required daily contact with a large number of professionals in all branches of public administration, business and academia.

### **Organisational skills and competences**

*Coordination and administration of people, projects and budgets; at work, in voluntary work (for example culture and sports) and at home, etc*

More than 10 years experience as research director or coordinator of research projects at national and international level.

### **Technical skills and competences**

*With computers, specific kinds of equipment, machinery, etc.*

Extensive skills in using computer and learning new applications acquired during studies and work.

Extensive skills in using modern office machinery and equipment, acquired through work.

### **Artistic skills and competences**

*Music, writing, design, etc.*

Playing piano

### **Other skills and competences**

*Competences not mentioned above.*

Sports (tennis, skiing, swimming, diving)

Driving licence(s)

Yes

### **Additional information**

- *Member of the Research, Innovation, and Science Policy Expert (RISE) High-Level Group (HLG), funded by the European Commission, DG Research and Innovation*
- *Coordinator Euraxess Node, University of Athens*

## CV Tsipouri J. Lena

- *Participation in a wider number of academic refereed and in policy related conferences and workshops*
- *Editor and reviewer in scientific journals*

## Annexes

Annex I: Selected Recent Publications since 2000

annex II: Main recent research projects and grants since 2007 by thematic area

## Annex I: Selected Publications

Tsipouri, Lena (in print), Innovation Policy in Southern Europe: smart specialisation versus path dependence, In: Radosevic S., EU SMART SPECIALIZATION POLICY IN A COMPARATIVE PERSPECTIVE: THE EMERGING ISSUES, Elsevier

Tsipouri, Lena (2015), European Economic Integration, National Documentation Centre, Athens, (in Greek), Electronic Edition, Open Access, <http://epublishing.ekt.gr/el/13898>

Edler J., Rolfstam M., Tsipouri L., Uyarra E. (2014), Risk management in the public procurement of innovation: A Conceptualisation. In: Edquist C, Vonortas NS, Zabala-Iturriagoitia JM, Edler J “Public Procurement for Innovation. Edward Elgar Publishing”

Depledge M.H., Bartonova A., Bastioli C., Bizek V., Brunner P.H., Burke L., Cassar M., Cramer W., Frankl P., Hukkinen J., Karlsson M., Kundzewicz Z.W., Linnerooth-Bayer J., Nilsson K., Schulze E.D., Tsipouri L.J., Tubiana L., van Ypersele J.P. (2011) Environmental research to support the EU 2020 vision, *Report of AG Theme 6*

Tsipouri L., (2013), Public Procurement for Innovation in Greece, with Sophia Athanassopoulou, in “Public procurement for innovation policy: International perspectives”, edited by Kalvet, Tarmo, Kattel, Rainer and Lember, Veiko, *Springer*.

Khatib I., Tsipouri L., Bassiakos Y., and Haj-daoud A., (2013), “Innovation in Palestinian Industries: A Necessity for Surviving the Abnormal”, *Journal of the Knowledge Economy*, vol. 4, no 4, pp. 492-510

Tsipouri L. (2012), “Comparing innovation performance and Science in Society in the European member states”, *Science and Public Policy special section*, Volume 39, Issue 6, December 2012.

Tsipouri L., “The Greek crisis: lessons for the future of Europe”, in “Informationswissenschaft: Begegnungen mit Wolf Rauch”, Otto Petrovic , Christian Schlögl, Gerhard Reichmann (Hgs.), Böhlau Wien, Auflage: 1. Auflage (1. April 2012)

Diversity Research and Policy, A Multidisciplinary Exploration (2012), Ed. Steven Knotter, Rob de Lobel, Vanja Stenjius, Lena Tsipouri, Amsterdam University Press, 2012.

Bassiakos, Y., Tsipouri, L., Tsounis, N., (2010), ‘Competitiveness and Regional Development in Greece’, *International Journal of Financial Economics and Econometrics*, Vol 2, No. 1, 2010: 81-96

Existe-t-il une gouvernance des systèmes d’innovation en Afrique du Nord et au Moyen-Orient ?, 2010, in Maghreb-Machrek, N° 202, Hiver 2009-2010 (co-authored with Rigas Arvanitis and Hatem M’henni).

Diversity in European regions: Lessons from Germany, with Bellini E., Christova-Balkanska I., Damvakeraki T., Ottaviano G.I.P., Pichler E., Pinelli D., Prarolo G., Steinhardt M., Tsipouri L., in “The Sustainability of Cultural Diversity. Nations, Cities and Organizations”, Edited by Janssens M., Bechtoldt M., Ruijter A., Pinelli D., Prarolo G., Stenius V. (2010), Edward Elgar Publishing, 2010.

## CV Tsipouri J. Lena

Book on "Diversity Management in Practice: A Cross Cultural & Multi-disciplinary Annotated Bibliography Addressing Policy and Well-being", S. Kuechler and S. Wallman (eds.), Sussex Academic Press, (2009)

Corporate Governance Rating of Family Firms at the Athens Exchange Market, in *Managerial Finance* 2008, vol. 34, no 7 (co-authored with M. Xanthakis and L. Spanos).

Corporate Governance Rating in a Small Open Capital Market, in *ICFAI Journal of Corporate Governance*, vol. V, no 3, July 2006 (co-authored with M. Xanthakis and L. Spanos).

Family Firms and Corporate Governance Rating: The Greek Case (with M. Xanthakis and L. Spanos), 2006 in: Gupta, V., Levenburg, N., Motwani, J. and Schwarz, T. (Ed.), *Compendium of Family Business Models from Around the World*. Hyderabad: ICFAI University Press.

Can less favored regions change their destiny? Lessons from Europe, in Fuchs, Gerhard; Shapira Philip (Ed.) *Rethinking Regional Innovation and Change: Path Dependency or Regional Breakthrough?* (2005), *Series: Economics of Science, Technology and Innovation*, vol. 30, XIX, ISBN: 0-387-23001-7, Springer.

Innovation for European Competitiveness and Cohesion: Opportunities and difficulties of co-evolution (2004) in *Science and Public Policy*, vol. 31, no. 6, pp. 465-474(10).

Can corporate governance be rated? Ideas based on the Greek experience (2004), in *Journal of Corporate Governance*, vol. 12:1 (co-authored with M. Xanthakis).

Corporate Governance: Notion and Measurement (2003), Papazissis, Athens (co-authored with M. Xanthakis and L. Spanos).

Can the contribution of R&D investment for growth and competitiveness be benchmarked? (2001), in *Science and Public Policy*, vol. 28, no 4.

## Annex II: Selected relevant research projects and grants since 2007 by thematic area

### A: Research, Innovation and Competitiveness

Quality controller (2016) in "Support data collection and analysis concerning mobility patterns and career paths of researchers" (MORE3) coordinated by IDEA

Quality Expert (2015-16): Danube INCO-NET, Coordinator Zentrum fuer Sozialinnovation, Vienna European Commission, DG-RTD (work in progress), Monitoring the evolution and benefits of Responsible Research and Innovation (MoRRI) Task leader and country expert for Greece, funded by the European Commission DG-RTD coordinated by Technopolis Group

European Union, Joint Research Center (JRC) (2015) "Ex-Post Evaluation of JRC Direct Actions in the 7th (EC and Euratom) Framework Programmes (2007-2013)" funded by the European Commission

European Union, Joint Research Center (JRC) (on-going) "RIO - R&I Country Reports: Greece & Cyprus", funded by the European Commission

European Commission, DG- Regio (2014-15), Ex post' evaluation of cohesion policy programmes 2007–2013 financed by the European Regional Development Fund (ERDF) and Cohesion Fund (CF) Scientific Responsibility for Greece, funded by the European Commission DG- Regio coordinated by Analysis for Economic Decisions – ADE

European Commission, DG- Regio (2015), Ex post evaluation of Cohesion Policy programmes 2007-2013, focusing on the ERDF and CF; Work Package 13: Geography of expenditure, funded by the European Commission DG- Regio coordinated by Wiiw-ISMERI

General Secretariat for Research and Technology (2015) support for monitoring the deliverables of the project "Studies on the assessment of Actions in the area of Research, Technological Development and

## **CV Tsipouri J. Lena**

*Innovation*” funded by the GSRT

European Commission, DG Research and Innovation (2011 - 2013), Chair of the High Level Economic Policy Expert Group on "Innovation for Growth (I4G)", funded by the European Commission, DG Research and Innovation

*Fostering Evaluation Competencies in Research, Technology and Innovation in the SEE-Region (EVAL INNO)*, coordinated by ZSI (2011- 2014)

European Commission, DG Research (2011 - 2013), participation in the “Support for continued data collection and analysis concerning mobility patterns and career paths of researchers - MORE 2” as country correspondent for Greece and Cyprus, funded by the European Commission, DG Research, coordinated by IDEA Belgium

European Commission, DG Research and Innovation (2011 - 2012), participation in the Environment Advisory Group, funded by the European Commission, DG Research and Innovation

European Commission, DG Research & DG IPTS (2011), Specific Contract Specific Contract “Integration of INNO Policy TrendChart with the ERAWATCH (2011 – 2012)”, funded by the European Commission, DG Research & DG IPTS

European Commission, DG Research (2010-2012), Monitoring study regarding the State Aid Framework for Research, Development and Innovation- R&D&I State Aid Study 2010, funded by the European Commission, DG Research

European Commission, DG Enterprise (2010 - 2011), Study on the Compilation of SME policy measures and assessment of the SBA implementation within the SME performance Review 2010, funded by the European Commission, DG Enterprise

European Commission, DG Research (2011) Specific Contract “A study in support of the ERA Framework Impact Assessment on gathering an overview and analysis on the way research and research systems are regulated in the EU Member States”, funded by the European Commission, DG Research & DG IPTS

European Commission, DG Research (2010 - 2013) Specific Contract “ERAWATCH International (Phase 2): Research Inventory and Analytical Country Reports”, funded by the European Commission, DG Research

European Commission, DG Research & DG IPTS (2010-2012) Specific Contract “ERAWATCH International: RESEARCH INVENTORY AND ANALYTICAL COUNTRY REPORTS 2010-11”, funded by the European Commission, DG Research & DG IPTS

*Interim Evaluation of International Cooperation Activities of the Seventh Framework Programme's Capacities Programme*, funded by the European Commission, DG Research (2010)

*MASIS, Monitoring Policy and Research Activities on Science in Society in Europe*, funded by the European Commission, DG Research (2010-2011)

*Framework Contract for the establishment of a network of external experts - Education, Research, Innovation and the Information society*, funded by the Committee of the Regions, coordinated by Progress Consulting S.r.l. (2009 - 2013)

•Report on "Effects of education and training, youth and cultural activities with regard to combating poverty and social exclusion", for The Committee of the Regions, under Order form N° 2561, from 30/10/2009 to 20/01/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.

•Report on "Priorities for new strategy for European information society (2010-2015)" (Part 1), for The Committee of the Regions, under Order form N° 2702, from 12/10/2009 to 25/02/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.

•Report on "Priorities for new strategy for European information society (2010-2015)" (Part 2), for The Committee of the Regions, under Order form N° 2782, from 12/10/2009 to 15/03/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.

## **CV Tsipouri J. Lena**

- *Report on "The future "Education Europe" Programme", for The Committee of the Regions, under Order form N° 3658, from 11/11/2011 to 28/11/2011, governed by the provisions of Framework Contract CDR/ETU/12/2009.*
- *Report on the "Programme for culture and the audiovisual industry 'Creative Europe'", for The Committee of the Regions, under Order form N° 3656, from 14/11/2011 to 4/12/2011, governed by the provisions of Framework Contract CDR/ETU/12/2009.*
- European Commission, DG Research, participation to the Group of Independent Experts for the "Interim Evaluation of the Eurostars Joint Programme" (2010)*
- European Commission, DG Research & DG IPTS (2009) Specific Contract "The European Observatory of the research activity of Universities and National Public Research Funding Agencies", funded by the European Commission, DG Research & DG IPTS*
- Enhancing Science Policy and Management in Albania, UNESCO (2008 - 2010)*
- European Commission, DG Research & DG IPTS (2008 - 2009) Specific Contract "Erawatch analytical policy mix reports 2009", funded by the European Commission, DG Research & DG IPTS*
- European Commission, DG Research (2008) Ex-Post Evaluation of JRC direct actions in the 6th Framework Programmes 2002-2006*
- European Commission, DG Research (2008-2009), participation to the Expert Group for the Follow up of the revised Lisbon Strategy (LEG)*
- European Commission, DG Research (2008-2009), Risk Management in public technology procurement*
- European Commission, DG Enterprise (2008) New or better innovation support mechanisms IPTS, Specific Contract "ERAWATCH Country Reports - Cyprus 2008"*
- European Commission, DG JRC, IPTS (2008-2009) Specific Contract "Extension of country coverage of the ERAWATCH research inventory to selected EU Neighbourhood Countries" (Morocco, Tunisia, Jordan, Egypt, FYROM, Ukraine)*
- Participation in ERAWATCH (provide information on national research policies, structures, programmes and organisations) and QANA (Quality Assurance Networking Activity), project coordinated by Technopolis, funded by IPTS (2006-2009)*
- Charting Future Trends in European Innovation Policy (INNOPOLICYWATCH), Research Director, coordinated by Intrasoft International S.A., funded by the European Commission (2007-2010)***
- Medibtikar (2006-2011), Instrument to stimulate innovation in Mediterranean Countries, coordinated by Intrasoft International, European Commission, EuropeAid*

### **B: Information Society**

*Study on Impact Assessment for ICT in FP8 and CIP II 2010 - SMART 2010/0057, coordinated by Deloitte, funded by European Commission - DG INFSO (2010-2011)*

*Multiple Framework Contracts for the provision of Impact Assessment and Evaluation-related services. Lot 4 – Provision of impact assessment and/or ex-ante evaluation tasks in the sphere of ICT deployment, innovation, public services and quality of life, coordinated by Deloitte, funded by European Commission - DG INFSO (2009-2011)*

### **C: Regional Development**

*Support of ESI Funds to the implementation of the Country-Specific Recommendations (CSRs) and to structural reforms in the Member States of the EU (2016) Coordinator Ismeri*

## **CV Tsipouri J. Lena**

*Ex post evaluation of Cohesion Policy programmes 2007-2013 financed by the ERDF and the Cohesion Fund (2015), Case Studies Greece and Cyprus, Case Study Greece (2015-2016), Ex post evaluation of Cohesion Policy programmes 2007-2013, financed by the European Regional Development Fund (ERDF), the European Social Fund (ESF) and the Cohesion Fund (CF) , Work Package 12: Delivery system European Commission, Directorate General for Regional and Urban Policy, (2016): Evaluation Helpdesk, Coordination KPMG Prognos European Commission, Directorate General for Regional and Urban Policy, (2015): Ex Post Evaluation of Cohesion Policy Programm, Work Package 11: Territorial Cooperation, Coordination ADE-Applica National correspondent for Greece and Cyprus (2015), Ex post evaluation of Cohesion Policy programmes 2007-2013, focusing on the European Regional Development Fund (ERDF) and Cohesion Fund (CF) Work Package 13: Geography of expenditure, Coordination Vienna Institute for International Economic Studies European Commission, Directorate General for Regional and Urban Policy, (2015): Evaluation Helpdesk' to the Commission that will review the 2014-2020 evaluation plans, identify evaluations undertaken by Managing Authorities in 2015-2019, review a sample of evaluations and provide support to Member States in refining their evaluation plans, designing and managing evaluations in the programming period 2014-2020 and for Operational Programmes co-financed by the ERDF, CF and ESF (including the YEI – Youth Employment Initiative), , Coordination Applica European Commission, Directorate General for Regional and Urban Policy, (2015), Assistance to the contracting party with opinion and advice on the implementation of the smart specialisation strategy in Greece European Commission, Directorate General for Regional and Urban Policy, (2014), "Expert assessment of the Partnership Agreement and draft Operational Programmes for Romania in view of the national and regional smart specialisation strategies for Romania for 2014-2020 programming period of the European Structural and Investments Funds", funded by the European Commission European Commission, Directorate General for Regional and Urban Policy, Directorate Smart and Sustainable Growth and Southern Europe (2014), "Expert assessment of the national strategy for Bulgaria in view of the development of a national strategy for smart specialisation -phase II", funded by the European Commission European Commission, Directorate General for Regional and Urban Policy, Directorate Smart and Sustainable Growth and Southern Europe (2014), "Expert assessment of the situation and perspectives for Greece in view of the development of a national smart specialization strategy and for the correct and timely application of action plan foreseen in the Greek Partnership Agreement 2014-2020 to ensure the compliance with the Ex-ante conditionalities 1.1 and 1.2 ", funded by the European Commission Steering Committee member of the Regional Innovation Monitoring, implemented by Technopolis, UNU Maastricht and FhG-ISI (2012-2015) "Expert Evaluation Network delivering Policy Analysis on the Performance of Cohesion Policy 2007-2013", coordinated by Ismeri Europa S.r.l., funded by European Commission - DG Regional Policy (2010 – 2014), responsible for Greece and Cyprus. Tasks: Policy Paper on Innovation (2010), Policy Paper on Renewable Energy and Energy Efficiency of Residential Housing (2011), Financial Engineering (2012), Country Reports on Achievements of Cohesion Policy (2010 -12)*

## **D: Other (European Integration, Labour market, Social policy)**

## **CV Tsipouri J. Lena**

*R&D and Innovation Survey in Albania (2012-2014), Advisory role and statistical support to the Albanian Statistical Service, funded by UNESCO Bresche*

*Ex-post evaluation of the 2000-2006 ESF: Impact the functioning of the labour market and on investment in human capital infrastructure through support to systems and structures, DG Employment, Social Affairs and Equal Opportunities, coordinated by Amnyos-Ismeri consortium, (2009)*